

Table of Contents



IBB at a Glance **Key Highlights İBB's Sustainability Strategy & Framework Financial Performance Appendix**

The Municipality at a Glance

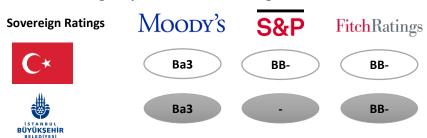


- İBB is the local public authority of İstanbul providing essential social, economic and cultural services to the city
- It is the largest local administration in Türkiye and the largest city in Europe in terms of population
- The administration is serving the city with c. 85 thousand employees by the end of 2024, 30 subsidiary companies, and 2 affiliated institutions
- The current administration was voted into power in 2019, and was re-elected in 2024 after receiving 51% of the votes

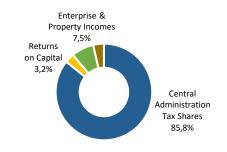
Key Financial Metrics (TL Million)

	2020	2021	2022	2023	2024	Q2-2025
Revenues	19,769	30,103	58,941	105,633	179,634	120,165
Expenses	21,620	28,487	64,314	122,442	238,962	101,915
Balance	(1,851)	1,616	(5,373)	(16,809)	(59,328)	18,250
Capital Expenditure	7,465	9,787	26,824	48,972	84,486	17,738
Total Tangible Assets	97,041	106,396	129,059	521,693	1,330,491	1,340,005
Total Liabilities ⁽¹⁾	43,403	57,602	82,075	150,837	215,297	226,226
Debt Service/ Revenues	20.8x	17.8x	12.6x	10.2x	8.8x	8.1x

A Credit Rating on par with the Sovereign...



...Highlighting İBB's credit strengths on a standalone basis Revenues by sources (Q2-2025) Expenses breakdown (Q2-2025)





Note: (1) Total Liabilities include Short-term and Long-term Liabilities



Rating Agencies highlight solid financial management



Moody's

"The credit profile of the Metropolitan Municipality of Istanbul reflects its robust operating performance and valuable asset base supported by its large local economy, which provides fiscal flexibility [...].

Credit Opinion - July 2024

KEY CREDIT STRENGTHS

- Continuous tax revenue growth, tight control over operating expenditure and Istanbul's strong and diversified local economy to support the continuation of the city's robust operating balance in 2024-2025
- Rigorous oversight is maintained over the expansive sector of municipal corporations... This enhanced control has led to a gradual reduction in the city's indirect debt level
- Istanbul's economy is by far the largest among Turkish metropolitan municipalities... The city's economic base is highly dynamic and much more diversified than that of other Turkish cities, limiting its exposure to economic cycles somewhat

FitchRatings

"Istanbul Metropolitan Municipality will maintain a **robust operating balance** despite high inflation."

Rating Report – August 2024

KEY CREDIT STRENGTHS

- Robust tax revenue growth prospects... resilient amidst economic slowdown.
- 2 Istanbul's low share of rigid costs provides certain degree of expenditure adjustability... [as] investments can be postponed or even narrowed.
- 3 ... strong debt metrics despite currency depreciation and capex needs. Payback ratio... and fiscal debt burden... [are] both supported by a strong operating performance.



Range of Services & Responsibilities



Transportation Services Management

- Administration and preservation of urban transportation
- New project designs and construction (i.e. Masterplan)





Cultural Services Management

- Ensure the preservation and promotion of the Turkish cultural heritage
- Organise and promote cultural events/activities

Environmental Management

 Ensure quality and sustainability in environmental management







Health Services Management

 Accommodation services for healthcare providers



- Regulate and pilot the urban development
- Manage the public housing market







City and Social Order Management

- Maintain peace, health and order in the city in a reliable and fair manner
- Development of Smart city solutions

Disaster and Emergency Response Management

- Ensure quick and optimal answers in case of disasters
- Building and infrastructure renovation projects





Social Support Services Management

Provide social support services to population

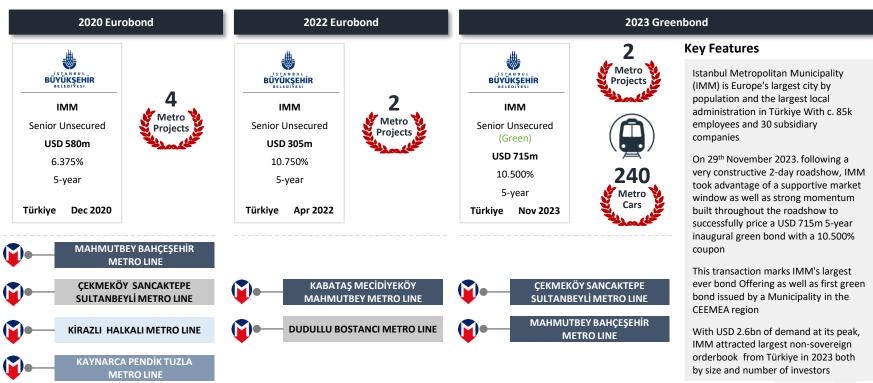
Transport Investment is the catalyst for a better future of İstanbul as it enables and accelerates other urban services



İBB in the Capital Markets



Projects Funded in the International Capital Markets





Ongoing Projects



	ÜMRANİYE ATAŞEHİR GÖZTEPE METRO	Length: 13 km	Planned Opening Date: 2026
	LINE PROJECT	Number of Stations: 11	Required Financing Amount: 110 Million EUR
(*)	CEKMEKÖY SANCAKTEPE SULTANBEYLI	Length: 10,9 km	Planned Opening Date: 2025
	METRO LINE PROJECT (2ND PHASE)	Number of Stations: 9	Required Financing Amount: 75 Million EUR
(KAYNARCA PENDİK TUZLA METRO LINE	Length: 13 km	Planned Opening Date: 2026
	PROJECT	Number of Stations: 8	Required Financing Amount: 158 Million EUR
	34 NUMBER OF DOMESTIC TRAM VEHICLES	Projects: Edirnekapı-Sultançı	iftliği-Habipler Tram Line (T4)
	PRODUCTION PROJECT	Number of Stations: 34	Required Financing Amount: 22.1 Million EUR
(<u>*</u>)	MAHMUTBEY BAHÇEŞEHİR METRO LINE	Length: 18,5 km	Planned Opening Date: 2026 (1st Phase)
	PROJECT	Number of Stations: 12	Required Financing Amount: -
		Length: 9,7 km	Planned Opening Date: 2028
	KİRAZLI HALKALI METRO LINE PROJECT	Number of Stations: 10	Required Financing Amount: 422 Million EUR
(<u>N</u>)	KABATAŞ MECİDİYEKÖY MAHMUTBEY	Length: 24,5 km	Planned Opening Date: 2026
	METRO LINE PROJECT (YILDIZ-KABATAŞ PHASE)	Number of Stations: 19	Required Financing Amount: -
	EYÜPSULTAN BAYRAMPAŞA TRAM LINE	Length: 3,2 km	Planned Opening Date: 2027
	PROJECT	Number of Stations: 5	Required Financing Amount: 1.7 Billion TL
	· · · · · · · · · · · · · · · · · · ·		









Upcoming Projects



1 SEFAKÖY BEYLİKDÜZÜ TÜYAP RAIL SYSTEM LINE PROJECT

Length: 18,5 km Travel Time: 29 minutes

Number of Stations: 10 Districts passed by: Bakırköy, Küçükçekmece, Avcılar,

Esenyurt, Beylikdüzü, Büyükçekmece

DATA CENTER INSTALLATION AND DEVELOPMENT PROJECT

Location: Will be established in Anatolian Side of Istanbul

Goal: Centralization of Information Technology investments made by public institutions

3 KÖMÜRCÜODA WASTE INCINERATION AND ENERGY POWER
PLANT PROJECT

Location: Will be established in Anatolian Side of Istanbul

Goal: Producing energy by burning waste for the purpose of Sustainable Waste

Management and Zero Waste Project.

4 SECAP ENERGY EFFICIENCY PROJECT

Goal: Development of alternative sources of energy production and energy efficiency

5 PROCUREMENT OF 136 METRO VEHICLES

Projects: Ataköy-İkitelli Metro Line (M9) and Başakşehir-Kayaşehir Metro Line (M3)

Number of Vehicles: 136

YENİDOĞAN SÖĞÜTLÜÇEŞME METRO LINE PROJECT

Length: 24,9 km Travel Time: 35 minutes

Number of Stations: 15 Districts passed by: Çekmeköy, Sancaktepe

DOLMABAHÇE ARMUTLU HIGHWAY TUNNELS PROJECT

Location: Beşiktaş (European side of İstanbul)

Goal: To reduce traffic density in the region and increase urban accessibility

8 FIRE FIGHTING AND NATURAL DISASTER FIGHTING VEHICLES
AND EQUIPMENT PURCHASE PROJECT

Goal: To be able to intervene in fires and disasters with more equipped vehicles







Key Urban Development Milestones















Bosphorus Bridge

İstanbul 2nd Airport Sabiha Gökçen

Yavuz Sultan Selim Bridge

İstanbul-İzmir and Northern Marmara Highways

Eminonu Alibeykoy Metro Project

1st Phase of Çekmeköy Sancaktepe Sultanbeyli Metro Project

1973

1988

2001

... 2016

2018-2020

2023

2024



Fatih Sultan Mehmet Bridge



2013

Marmaray Intercontinental Commuter Rail



Eurasia Tunnel



İstanbul Grand Airport (İGA)



Dudullu Bostancı Metro Project



Ataköy İkitelli Metro Project

1

#2 Tourist's destination in META and #3 in Europe

2

Global platform for international freight flows

3

Polycentric development plan in peripheries to enhance accessibility



iBB at a Glance

Key Highlights

iBB's Sustainability Strategy & Framework

Financial Performance

V Appendix



İBB Key Highlights

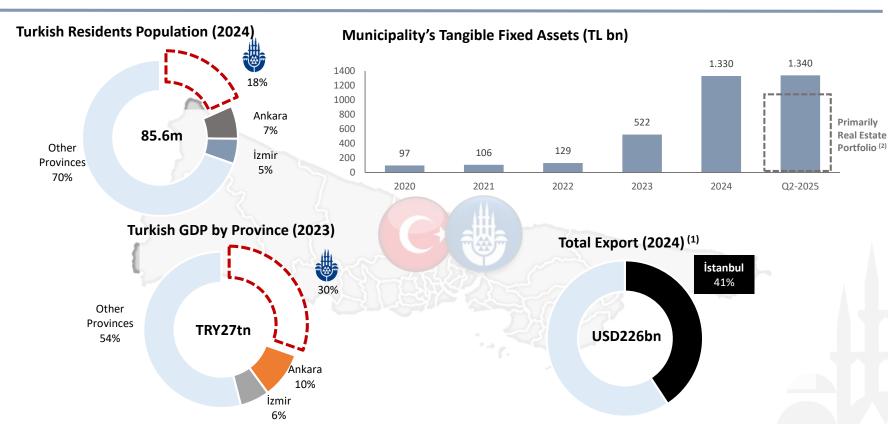


Türkiye's Economic Stronghold **An Efficient Revenue and Cost Management Scheme** 3 **İBB's Selected Subsidiaries** Value-Added Infrastructure Projects with a **High Social Content** 5 A Clear Administration Structure and **Budgeting Process**



İstanbul – Türkiye's Economic Stronghold





Source: İstanbul Büyükşehir Belediyesi, Turkstat, Türkiye Exporters Assembly (1) Total Export Volume based on the city of company headquarters; (2) includes Land, Land Improvements and Buildings

Efficient Revenue and Cost Management Scheme





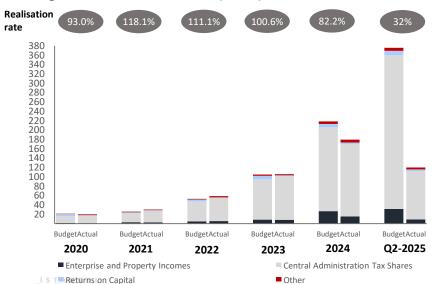




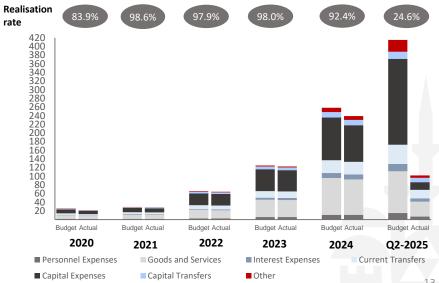
Consistent Revenue Growth

Effective spending control

Budget vs Realised Revenues (TL bn)

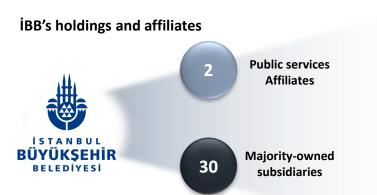


Budget vs Realised Expenditures (TL bn)



İBB's Selected Subsidiaries – Key Indicators









7m subscribers



1.7bn m³ water per year



90 water treatment plants





6,500+ buses



5.000k daily passengers

Revenues by entities (Q2-2025)



Expenses by entities (Q2-2025)



Total Assets by entities (Q2-2025)



Source: İstanbul Büyükşehir Belediyesi, all charts are as of Q2-2025. İBB presented on standalone basis



Value-Added Infrastructure Projects with High Social Content



Pre-Transportation Development Projects





Most congested city

Post-Transportation Development Projects

1 Eurasia Tunnel
Existing metro and tram network
Planned metro extensions
Northern Marmara Motorway

Yavuz Sultan Selim Bridge
Bosphorus bridge
Bosphorus bridge
I istanbul Financial Centre

Ambarlı Port
Haydarpaşa Port







İstanbul-Bursa-İzmir Highway





Clear Administration Structure and Budgeting Process



Administration Structure





Municipal Council



(Chairman)

Budgeting Process



Submission to the

Executive

Committee

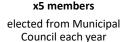
Draft budget's preparation



319 members + Mayor

Municipal Executive Committee







x5 members elected by Mayor among the head of departments



Mayor (Chairman)







Approved by the Municipal Council





iBB at a Glance

II Key Highlights

iBB's Sustainability Strategy & Framework

IV Financial Performance

V Appendix



Strategy Towards a Carbon Neutral and Resilient City

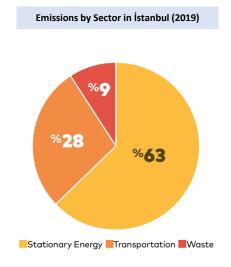


Deadline 2020 Commitment

- IBB has signed the Deadline 2020 Commitment, pledging to become a carbon neutral and resilient city by 2050
- Istanbul seeks to lead the way for other metropolises both domestically and in the region in bold climate action at national and international level

IBB's goal is to achieve net-zero emissions by 2050. Emissions are currently over 50 MtCO2e, and will continue to increase if nothing is done

İBB's GHG emissions and pathways

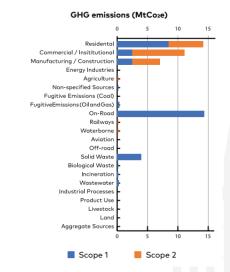


Emissions by Sub-sector in İstanbul

tCO2e	BASIC	Scope 1	Scope 2	Scope 3
<i>A</i>	Stationary	12,617,393	19,372,564	
్లీ⇔	Transportation	14,370,456	45,988	
áii	Waste	4,482,252		0
A	IPPU			
570	AFOLU			
	Other Scope 3			
63	TOTAL		50,888,653	

Intencity	Per Capita	Per unit land	Per unit GPD
Indicators	(tCO ₂)	area (km²)	(US\$m)
Emissions	3.3	9,578	

GHG Emissions according to the GPC BASIC Methodology



Climate-Neutral and Smart City

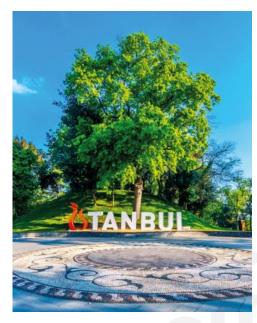


istanbul is one of the Mission Cities selected as part of the extra 12 non-EU cities from countries associated to Horizon Europe to participate in the EU Mission for "100 climate-neutral and smart cities by 2030"

EU Mission for climate-neutral and smart cities by 2030:

- 100 climate-neutral and smart cities by 2030
- Ensure that these cities act as experimentation and innovation hubs to put all European cities in a position to become climateneutral by 2050







Climate Change Action Plan



İstanbul Climate Change Action Plan

IBB has set effective targets for emission reduction and formulated adaptation strategies to guide its fight against the climate change



Strategic plan 2020-2024 & İstanbul Vision 2050

- The Strategic Plan 2025-2029 was co-produced with the İstanbulites by adopting the policies outlined on its main service areas such as disaster and risk management, mobility, environment protection, smart infrastructure and social welfare.
- The İstanbul Vision 2050 Strategy accepts a challenge regarding the five main areas of crisis that shape the world of the future:
 - 1) Governance and Democracy
 - 2) Economy and Development
 - 3) Ecology and Environment
 - 4) Urban Built Environment, Transportation and Infrastructure
 - 5) Social Welfare and Justice



Source: (1) https://cevre.ibb.istanbul/wp-content/uploads/2023/05/istanbul_climate_change_action_plan_v03.pdf (2) https://cevre.ibb.istanbul/wp-content/uploads/2024/04/ENG-SECAP-v04.pdf

İBB's Sustainable Finance Framework



1. Use of Proceeds

Green Use of Proceeds

- Clean transportation
- Renewable energy
- Climate change adaptation
- Pollution prevention and control

Social Use of Proceeds

- Affordable basic infrastructure
- Access to essential services
- Food security and sustainable food systems
- Socioeconomic advancement and empowerment

2. Project Selection and Evaluation

IBB's **Sustainable Working Committee (SWC)** will be responsible for reviewing and overseeing the project evaluation and selection process in accordance with the Framework's eligibility criteria

The SWC includes members from the Legal Consultancy Department,
Department of Financial Affairs, and Department of Environmental
Protection and Control

Framework specifies legislation which mitigates environmental and social risks in relation to projects

3. Management of Proceeds

The Eligible Sustainable Projects Portfolio relating to a Sustainable Finance Instrument will constitute expenditures that occurred no earlier than three budget years prior to the year of issuance, the budget year of issuance, and two budget years following the year of issuance.



Issuance



Pending full allocation, unallocated proceeds will be managed as per IBB's general cash management policy

4. Reporting

IBB will annually publish allocation and impact report on its website until full allocation

IBB may on a best efforts basis report on impact metrics where relevant

This framework is based on:

ICMA Principles:







LMA/APLMA/LSTA:

Green Loan Principles



Social Loan Principles



Sustainability-Link Loan Principles



Examples of Green and Social Projects



Infrastructure for metro lines



Currently 10 rail lines are under construction. We aim to complete 717.06 km of lines by 2050

Askida Fatura initiative



Askida Futura initiative brings together philanthropists who want to voluntarily support such families by providing cash aids, paying off utility bills, and supporting the needs of babies aged zero to four

Genc Universiteli programme



Scholarships to students with a low-income background, residing in Istanbul, who wish to continue their education either in a state-owned university or foundation or private university

Construction of nurseries



Construction of nurseries that will be accessible to the disadvantaged population at a subsidized rate

Marriage Support



Providing economic support to couples who will get married within 3 months and are determined to need economic support

Installation of Solar Power Plants



Covering the roofs of IMM buildings with solar power plants to produce its own energy for reducing the negative environmental impacts





I iBB at a Glance

II Key Highlights

III iBB's Sustainability Strategy & Framework

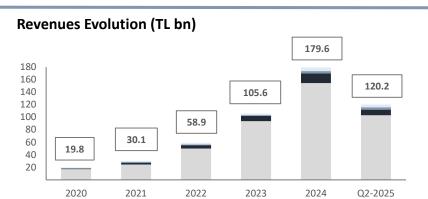
IV Financial Performance

Appendix



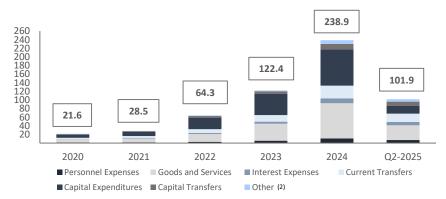
Financial Performance and Indicators (1/2)



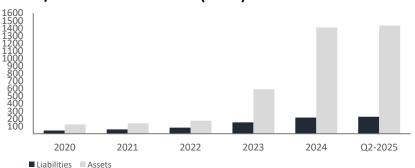




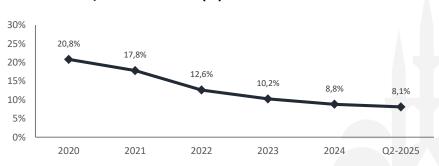
Expenses Evolution (TL bn)



Assets / Liabilities(3) Evolution (TL bn)



Debt Service / Total Revenue (%)



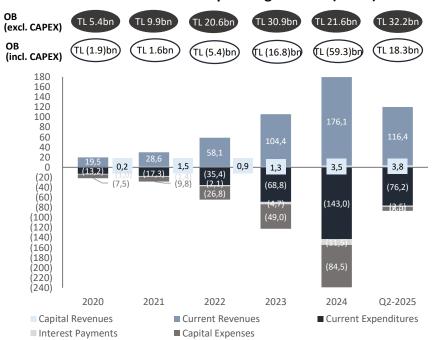
Notes: (1) Includes Collected Donations and Grants and Special Incomes, Collections of Receivables and Tax revenues; (2) Includes SSI State Premium Expenses and Lending; (3) Include Short-term and Long-term Liabilities



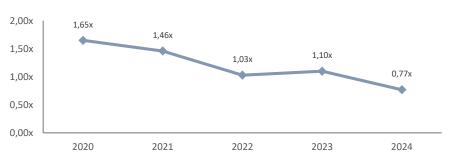
Financial Performance and Indicators (2/2)



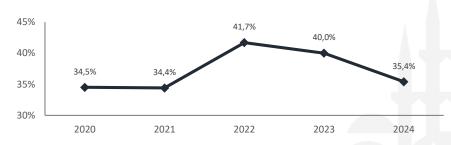
Cash Flow Information & Operating Balance (TL bn)



Total Debt / Total Revenues (%)



Capital Expenditures as % of Total Expenses







-1	Transaction Overview & Key Terms
Ш	iBB at a Glance
Ш	Key Highlights
IV	İBB's Sustainability Strategy & Framework
V	Financial Indicators
VI	Appendix – Financial Data



Historical Selected Cash Flow Information



As of 31st December (TL millions)	2020	2021	2022	2023	2024	Q2-2025
perating Cash Flow						
Operating Revenues	19,520	28,603	58,050	104,359	176,085	116,378
Current Revenues	19,520	28,603	58,050	104,359	176,085	116,378
Operating Expenses	(14,155)	(18,700)	(37,491)	(73,470)	(154,476)	(84,177)
Current Expenditures	(13,186)	(17,263)	(35,373)	(68,758)	(142,962)	(76,208)
Interest Expense	(969)	(1,437)	(2,118)	(4,712)	(11,514)	(7,969)
Operating Balance	5,365	9,903	20,559	30,889	21,609	32,201
vesting Cash Flow						
Operating Balance	5,365	9,903	20,559	30,889	21,609	32,201
Capital Revenues	248	1,500	0,891	1,274	3,549	3,787
Capital Expenditures	(7,465)	(9,787)	(26,824)	(48,972)	(84,486)	(17,738)
Net Cash Flow Before Financing	(1,852)	1,616	5,373	(16,809)	(59,328)	18,250
Financing Cash Flow						
Debt Payments	(4,111)	(5,362)	(7,404)	(10,810)	(15,896)	(9,712)
Debt Disbursements	9,439	3,615	9,659	31,610	19,783	7,929
perating Balance	5,365	9,903	20,559	30,889	21,609	32,201
Capital Revenues	248	1,500	0,891	1,274	3,549	3,787
Total Financing Outflows	(4,111)	(5,362)	(7,404)	(10,810)	(15,896)	(9,712)
Net Cash Available for Capital Expenditures	1,502	6,041	14,047	21,352	9,262	26,276

Source: İstanbul Büyükşehir Belediyesi



Historical Revenue Data



As of 31st December (TL Millions)		2020			2021			2022			2023			2024			Q2-2025	
			Rate of			Rate of			Rate of			Rate of			Rate of			Rate of
	Budget	Realisation		Budget	Realisation		Budget	Realisation		Budget	Realisation		Budget	Realisation		Budget	Realisation	
			(%)			(%)			(%)			(%)			(%)			(%)
Tax Revenues	152	152	99.67	208	196	94.31	210	285	135.84	375	417	111.15	700	596	85.16	733	425	58.00
Revenues from sales of Goods and Services	108	99	92.02	146	126	86.49	146	169	115.44	225	232	103.19	398	209	52.63	311	169	54.36
Charges	44	52	118.44	63	70	112.51	64	116	182.82	150	185	123.10	302	387	127.97	423	256	60.66
Enterprise and Ownership Revenues	1,248	982	78.67	3,062	2,785,50	90.97	4,868	5,382	110.55	8,639	8,252	95.51	26,600	15,558	58.49	31,480	9,008	28.61
Revenues from sales of Goods and Services	393	412	104.72	2,112	1,516	71.79	2,840	3,231	113.75	4,850	5,422	111.80	23,520	9,516	40.46	27,850	6,777	24.33
Profit of company	365	67	18.35	55	689	1252.45	750	1,061	141.41	2,245	1,230	54.81	500	3,130	626.05	500	48	9.66
Rental Incomes	490	503	102.70	895	580	64.85	1,278	1,090	85.32	1,545	1,599	103.54	2,581	2,911	112.82	3,130	2,182	69.73
Received Grants and Aids	12	27	228.29	20	30	149.26	40	71	178.46	104	95	91.98	365	268	73.47	108	190	175.91
Other Revenues	15,710	17,953	114.27	20,000	25,617	128.08	43,785	52,325	119.50	88,147	96,402	109.37	183,570	159,799	87.05	334,362	106,643	31.89
Interest Revenue	11	22	197.73	19	92	481.12	47	331	710.39	300	350	116.88	1,245	781	62.78	973	469	48.19
Shares Received From Central Administration Tax Revenues	15,531	17,600	113.32	19,753	24,848	125.79	43,129	50,751	117.67	86,648	94,656	109.24	180,371	155,883	86.42	330,234	103,602	31.37
Shares of Bank of Provinces in regard to Law Nr. 5779	2,100	2,327	110.81	2,670	3,172	118.79	5,280	6,161	116.69	10,200	11,244	110.24	21,777	19,873	91.26	45,900	12,475	27.18
Shares of Ministry of Treasury and Finance in regard to Law Nr. 5779	13,000	14,641	11.62	16,500	21,260	128.85	37,249	43,655	117.20	75,500	82,234	108.92	157,198	134,123	85.32	282,155	90,312	32.01
Other	431	632	146.68	583	416	71.40	600	934	155.72	948	1,178	124.30	1,395	1,887	135.27	2,179	815	37,39
Fines	44	50	113.25	49	110	224.40	60	279	464.53	151	240	159.24	201	412	205.57	292	505	172.97
Other Misc. Revenues	124	281	226.30	179	566	316.92	549	965	175.56	1,048	1,156	110.29	1,754	2,723	155.20	2,864	2,067	72,19
Returns on Capital	4,040	248	6.12	2,120	1,500	70.73	4,056	891	21.98	7,710	1,274	16.52	7,265	3,549	48.85	9,447	3,787	40.08
Collections from Receivables	100	411	410.98	100	0	0.00	110	14	12.92	50	03	5.25	30	5	15.09	20	160	800.15
Dismissal and Returns (-)	(12)	(4)	29.52	(10)	(25)	249.50	(10)	(28)	276.48	(25)	(809)	3236.91	(30)	(141)	470.25	(150)	(47)	31,63
Total	21,250	19,769	93.03	25,500	30,103	118.05	53,059	58,941	111.09	105,000	105,633	100.60	218,500	179,634	82.21	376,000	120,165	31,96

Source: İstanbul Büyükşehir Belediyesi

Historical Expenses Data



As of 31 st December (TL millions)		2020			2021			2022			2023			2024			Q2-2025	
	Budget	Realization	Rate of Realization (%)	Budget	Realization	Rate of Realization (%)	Budget	Realization	Rate of Realization (%)	Budget	Realization	Rate of Realization (%)	Budget	Realization	Rate of Realization (%)	Budget	Realization	Rate of Realization (%)
Personnel Expenses	914	726	79.42	1,875	1,873	99.92	2,993	2,985	99.72	5,844	5,800	99.25	11,091	10,816	97.52	15,098	6,976	46.20
Expenses of State Premium to Social Security Institution	184	142	76.95	279	275	98.52	428	427	99.57	680	672	98.81	1,155	1,130	97.79	1,535	612	39.84
Expenses of Purchase of Goods and Service	2,606	2,249	86.29	9,342	9,111	97.53	18,941	18,256	96.38	39,965	39,331	98.41	84,879	81,825	96.40	96,576	34,210	35.42
Interest Expenses	23	21	91.74	1,442	1,437	99.66	2,118	2,118	100.00	4,713	4,712	99.98	11,514	11,514	100	16,776	7,969	47.50
Current Transfers	71	48	68.03	4,088	4,086	99.94	8,990	8,930	99.33	15,226	15,161	99.58	29,444	29,209	99.20	44,408	19,337	43.54
Capital Expenditures	3,719	2,628	70.65	9,946	9,787	98.40	27,453	26,824	97.71	50,728	48,972	96.54	98,815	84,486	85.50	198,645	17,738	8.93
Capital Transfers	10	0	-	1,582	1,572	99.35	3,738	3,737	99.98	6,280	6,274	99.90	12,546	12,546	100	16,061	10,053	62.59
Lending	30	30	99.97	346	346	100	1,038	1,038	100.00	1,565	1,521	97.16	9,056	7,436	82.11	9,037	5,022	55.57
Contingency Reserve	218	0	-	0	0	-	-	-	-	-	-	-	0	0	-	16,863	0	-
Total	7,776	5,845	75.16	28,900	28,487	98.57	65,700	64,314	97.89	125,000	122,442	97.95	258,500	238,961	92.44	415,000	101,915	24.56

Source: İstanbul Büyükşehir Belediyesi



Historical Balance Sheet



As of 31st December (TL millions)	2020	2021	2022	2023	2024	Q2-2025
Current Assets	16,994	19,946	30,686.29	50,602	50,594	60,010
Liquid Assets	7,360	7,514	9,208.91	27,270	17,399	15,434
Operational Receivables	1,988	2,806	4,146.21	5,947	10,416	13,470
Other Receivables	938	976	1,973.03	2,368	3,567	12,109
Stocks	332	457	1,172.10	2,257	3,726	3,125
Prepayments	43	52	237	346	332	225
Expenses for Future Months	4	5	21	34	26	180
Other Current Assets	6,329	6,730	8,453	12,380	15,128	12,467
ixed Assets	107,576	118,331	142,406	539,831	1,359,066	1,375,098
Operational Receivables	122	667	153	1,637	1,100	1,231
Corporate Receivables	925	1,225	2,111	3,308	6,804	9,644
Financial Fixed Assets	9,487	10,042	11,083	13,192	20,671	24,105
Tangible Fixed Assets	97,041	106,396	129,059	521,693	1,330,492	1,340,005
Other Fixed Assets	_	_	_	_	_	113
otal Assets	124,570	138,276	173,092	590,432	1,409,661	1,435,108
nort Term Liabilities	14,590	17,860	26,934	45,540	109,448	94,895
Short Term Internal Financial Liabilities	2,923	1,044	1,543	2,802	25,076	27,266
Short Term External Financial Liabilities	2,197	4,956	6,486	11,101	12,256	7,704
Operational Liabilities	7,304	6,285	12,332	21,478	56,236	47,927
Depository Foreign Resources	1,273	4,574	4,649	6,337	10,859	9,511
Other Liabilities Payable	553	679	1,190	1,881	2,899	2,150
Provisions for Liabilities and Expenses	149	140	288	263	429	125
Revenues and Expenditure Accruals for Future Months and Advances	191	182	446	1,680	1,694	212
ong Term Liabilities	28,812	39,742	55,141	105,297	105,849	131,331
Long Term Internal Financial Liabilities	10,606	10,752	18,700	48,333	42,340	50,975
Long Term External Financial Liabilities	16,971	27,324	33,923	53,881	58,107	75,485
Operational Liabilities	_	_	_	_	_	-
Other Long Term Liabilities	454	631	1,133	1,655	3,559	3,427
Debt and Expenditure Provision Account	300	329	582	571	950	535
Revenues and Expenditure Accruals for Future Years	482	705	803	857	893	910
quities	81,167	80,674	91,017	439,595	1,194,364	1,208,882
Net Value ⁽²⁾	71,396	77,932	81,827	80,281	534,848	534,902
Positive/Negative Operational Outcomes from Previous Years	9,415	7,208	(673)	363,806	650,681	659,516
Operational Outcomes of Current Period	356	(4,467)	9,862	(4,492)	8,835	14,464
otal Liabilities and Equity	124,570	138,276	173.092	590,432	1,409,661	1,435,108

Source: İstanbul Büyükşehir Belediyesi

30



ı	Transaction Overview & Key Terms
Ш	iBB at a Glance
Ш	Key Highlights
IV	İBB's Sustainability Strategy & Framework

V Financial Indicators

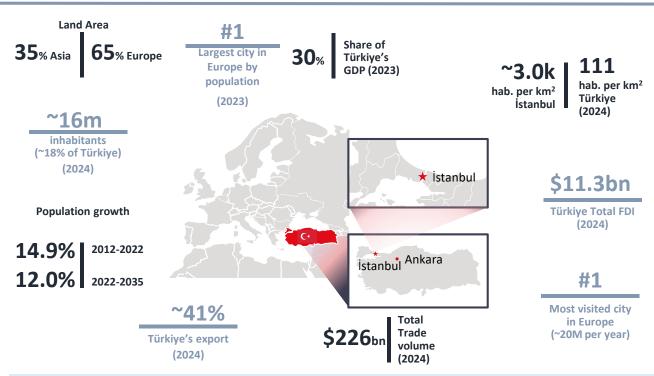
Appendix – Other



VI

İstanbul – A Gateway of Trade and Tourism for Centuries













10 rail line



Currently 380,70km

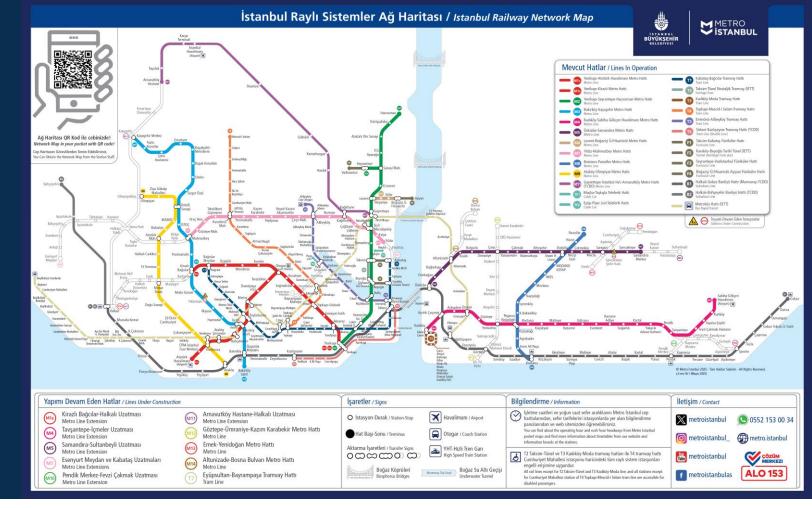


Ongoing 87,30 km



Goal (2050) 717,06 km









Teşekkür Ederiz. Thank you.

